

***Project Management,
Project Governance &
Project Risk Management***

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A little bit about me.....😊

Lets start with some facts.....

- **75% of IT executives believe their projects are “doomed” from the start (Geneca)**
- **33% of all projects were successfully completed on time and on budget over the past year. (Standish Group)**
- **80% of “high-performing” projects are led by a certified project manager. (PWC, Insights and Trends: Current Programme and Project Management Practices 2012)**

More facts.....

- **Only 64% of projects meet their goals. (Project Management Institute: Pulse of the Profession 2015)**
- **According to an IBM study, only 40% of projects meet schedule, budget and quality goals. (Harvard Business Review 2004)**

So what happening in Fiji!!

What is a project?

“A temporary endeavour undertaken to create a unique product or service”
PMBOK Guide.

What is project management?



Project Management is about...

Leadership

Vision
Values
Behaviours
Active Listening
Storytelling
Mindfulness
Negotiation

Culture

Collaboration
Innovation
Team Building
Celebrating Success
Reward and
Recognition
Fun
Tools
Stakeholder
Satisfaction

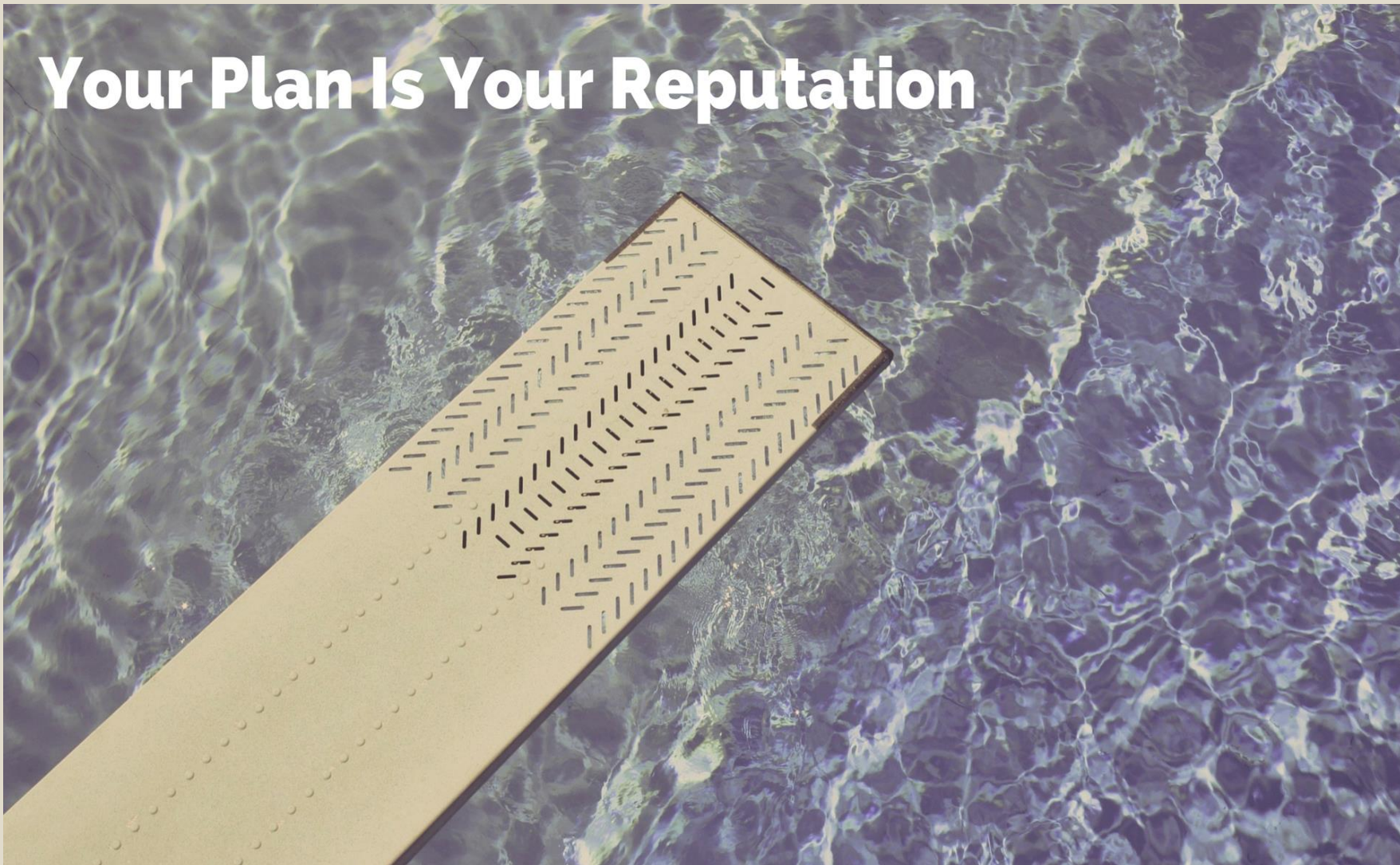
Methods

PRINCE2
PMBok
Agile
Work Breakdown
Planning
Risk Management
Issue Management
Estimation
Design Thinking

The Process is your safety net



Your Plan Is Your Reputation



Who are your stakeholders?



What are the risks?



Who is on the team?



What are you dependent on or constraint by?





What approvals do you need?

How do you plan to work together?



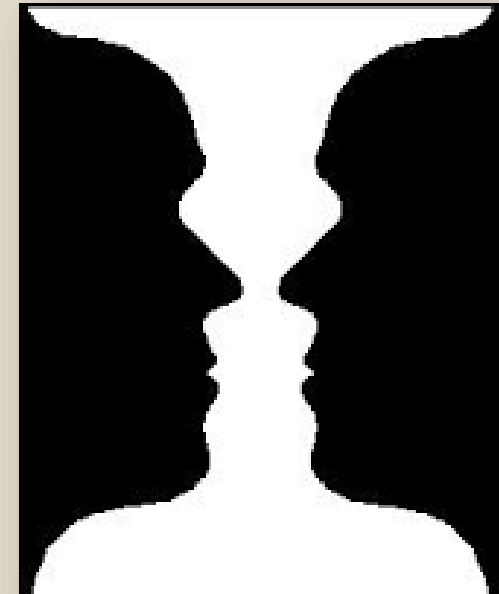
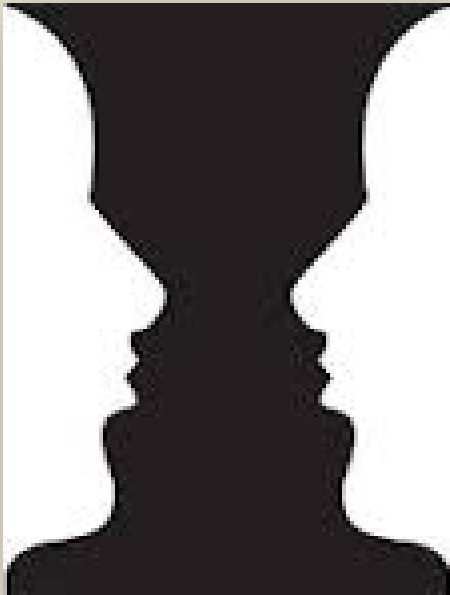


Project Delivery

Project Closure



Getting onto the same page



**5 schedule questions
a project manager
should always be
able to answer**

Is progress on track?



What are your dependencies?



What are your next

3

deliverables?

How much contingency time do you have?



5. When is it all going to end?



- **Can good projects succeed in bad environments?**

Research found that poor project governance will destroy at least 10% of the projects value and can allow the project to fail completely

A project without a clear understanding of who assumes accountability for its success has no clear leadership

Good governance

- Management framework within which project decisions are made
- Outlines relationships between all parties
- Describes proper flow of information
- Ensures appropriate reviews of issues
- Ensures required approvals & direction for the project is obtained at each decision gate

MANAGING UPWARDS

GET TO KNOW THEIR PERSONALITY

UNDERSTAND THEIR ROLE AND RESPONSIBILITIES

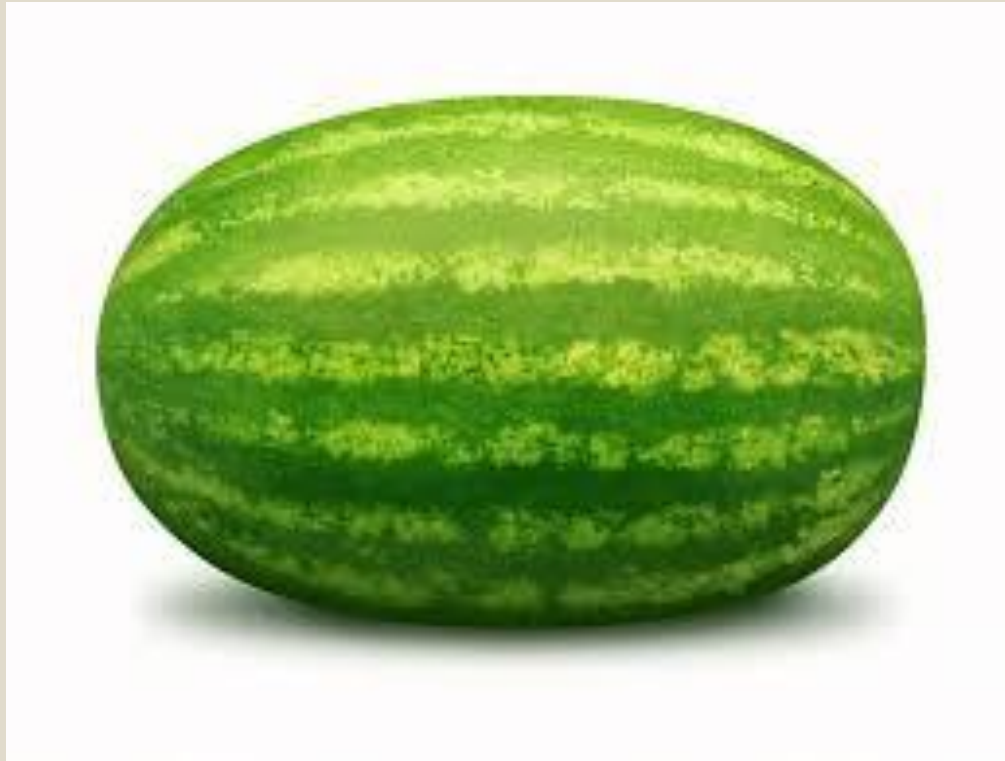
ENSURE THERE ARE NO SURPRISES

BE CLEAR ABOUT WHAT YOU NEED

FOCUS ON SOLUTIONS

LYING IS NEVER AN OPTION

Watermelon effect....







One third of project failures
are caused by

POOR RISK MANAGEMENT

PMI Pulse of the Profession 2016

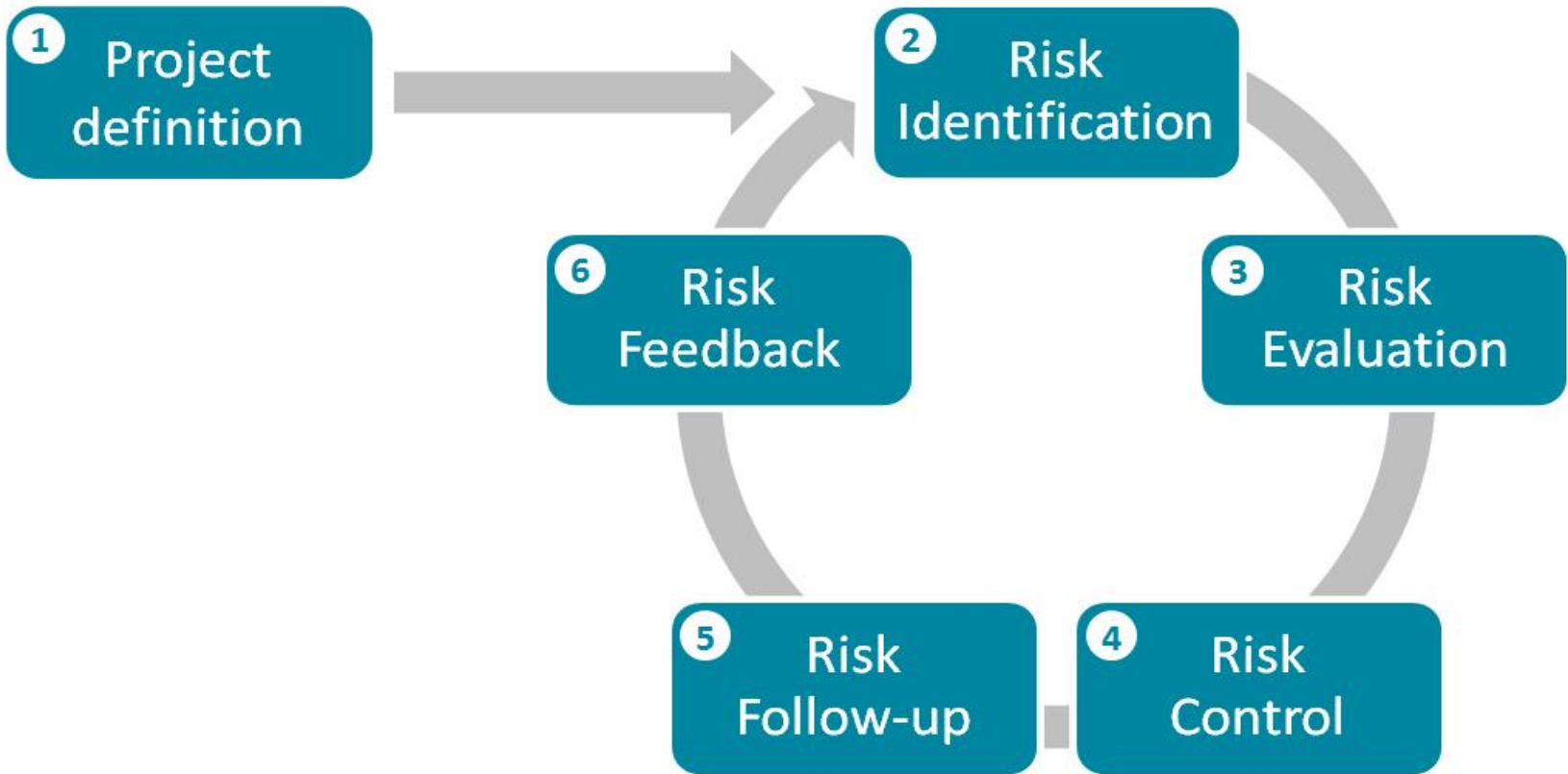
IT'S ALL ABOUT RISK MANAGEMENT



We have a potential problem!

**What are we going to do
about the problem?**

**Have we done what we said
we were going to do and did
it work?**



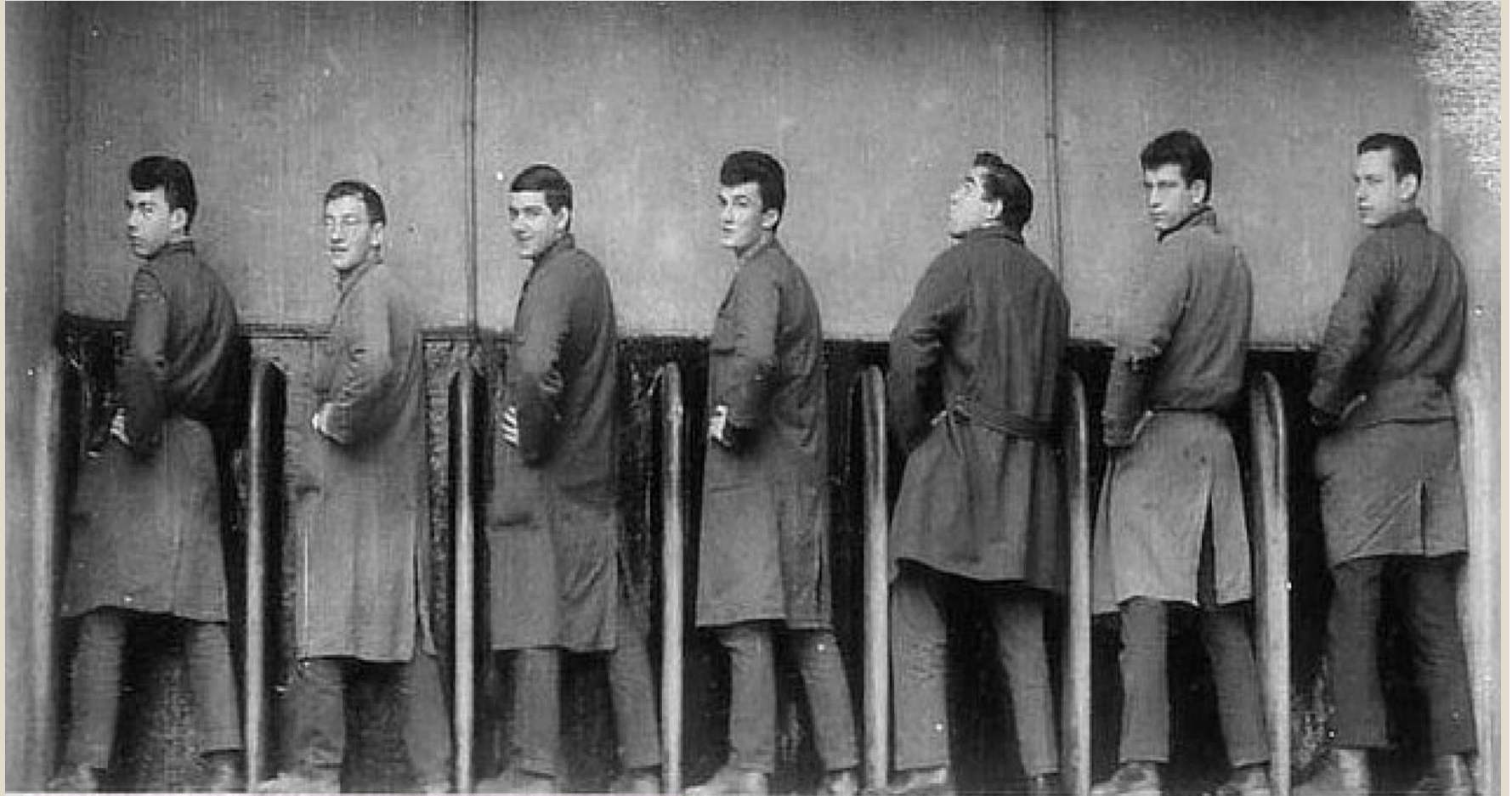
How do we measure project success?

DELIVERY

- **WITHIN TIME?**
- **WITHIN BUDGET?**

What's wrong to think this way?

- Too much time or budget may have been allocated
- Too little time or money may have been allocated.



REMEMBER THE 7 P'S

- Purpose
- Preparation
- People
- Priorities
- Participation
- Promises
- Punctuality

10 things you need to stay
in control of during the life
of a project.....



Schedule

Scope

Risks

Benefit delivery

Decisions

Issues

Communications

Dependencies

Quality

Budget

Supplier delivery

People